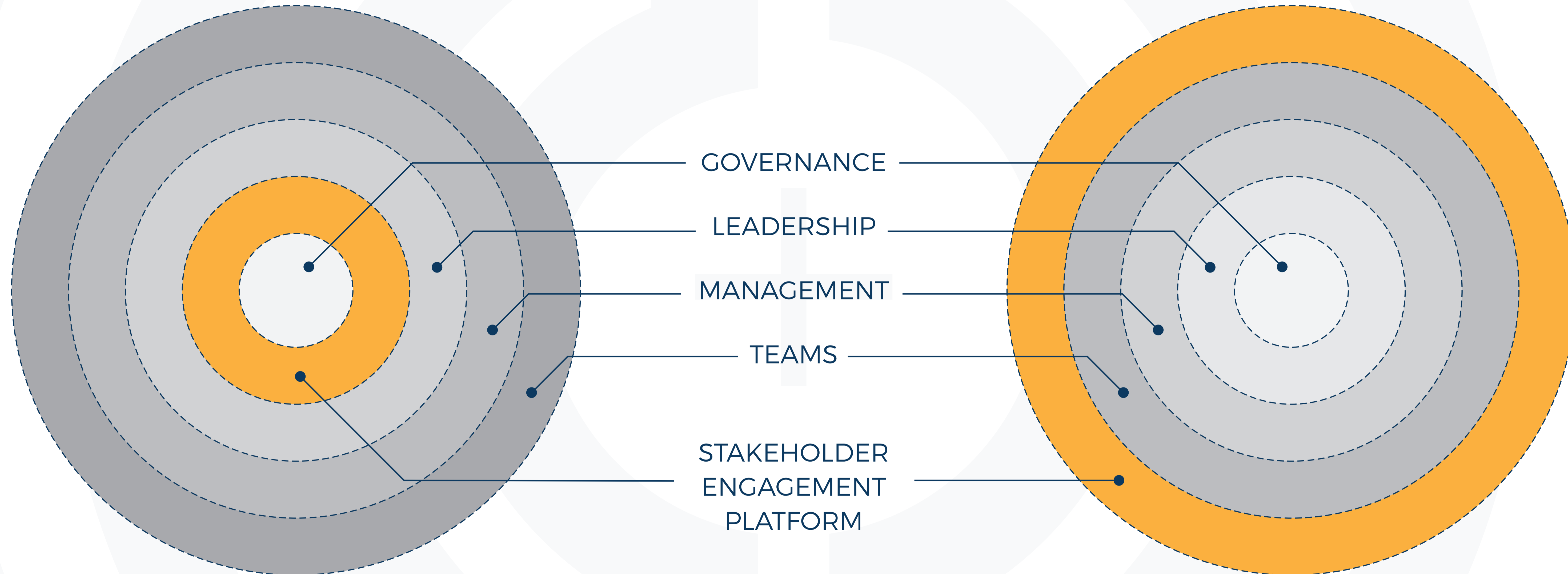


ORIGINAL CONCEPT:
STAKEHOLDER ADVISORY BOARD
LOCATED AT THE CORE

UPDATED CONCEPT:
SHARED VALUE NETWORKS
LOCATED AT THE EDGE



The original concept was to establish a stakeholder advisory board at the core of the organization to bridge silos and enhance stakeholder engagement. However, the current legal framework primarily favors company owners, creating challenges for integrating a stakeholder board. Experts have noted that even when the advice from such a board is non-binding, its proximity to the center of power can pose risks, including potential liability.

In contrast, the updated approach involves creating shared value networks at the edge of the organization. This model decentralizes influence and fosters a more open, collaborative environment where stakeholders are empowered to participate without risking liability. By shifting the focus to the periphery, these networks can operate more freely, driving innovation and collective impact.